

4 April 1973

To: Chief, NISD
From: SA/NISD

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1. RW is probably right in item 1. However, a "basic intelligence product that involves a minimum of ... time and can be produced quickly" probably isn't worth any effort. OSI's contribution is now down to <30 per annum, or maybe that's bugging

2. I think 3d) ^(2nd sentence) is significant to point out to JRC.
3. I disagree about dropping Science. If OSI has to contract out the work, apparently ^(or inhouse resources) they do not have the capability to ~~pro~~ draw the data together themselves. This would indicate a validity in having the data in NIS form available to the community at large. -
4. Disagree about removing headings in (3g) The Society. He-do are convince or material would be (or certainly should be) there anyway.
5. To expect the CP people to be fully versed on US interests, plus compile & write on the country itself seems excessive.
6. Lets not confuse our immediate crisis with additional consideration of "to Xerox Review or not to Xerox Review" right now

3. ~~There is nothing wrong~~ I do have some specific comments, however:

- a) The NIS is no longer on a worldwide basis.
of the Community
- b) Evidence does not prove that components, have the "sophistication" to produce on their own.
- c) I cannot see how production on an individual agency basis would be less expensive; it would be more.
- d) The products are factored now. If more factoring were needed, the detailed chapters would still be around.
- e) Duplication would increase under John's concept.
- f) I agree to proposal for dropping Intelligence and Security and Science. But this can be done under present structure.
- g) The sociological and political chapters can be preserved, and under the present structure. I disagree on the economy chapter. Items that may be ~~be~~ removed as separate headings are religion, education, public information, and artistic and cultural expression in The Society. The outline for Government and Politics could be streamlined to avoid duplication within the chapter.

h) I agree that the Country Profile should include U.S. national interests.

i) ~~Our interest is~~ The countries on which we should concentrate our resources is still an open argument, at least in regard to available manpower and money. Proposals either way -- developed nation vs undeveloped -- make some sense. Best we stay with our mixed bag.

4. Referring back to my first paragraph, I feel strongly that processing time and procedures ~~is~~ ^{are} what John is attempting to zero on, but in a rather oblique way. Some people think ~~about~~ that a proposal of a wayout idea will achieve the real goal. His comments at ~~this message~~ the NIS meeting this morning would indicate that processing is his single concern.

5. I do not want to beat an old horse to death, but I urge ^{that} further ~~consideration~~ thought be given to elimination of ^{the Xerox review and} formal NIS committee approval. ^{would take} Coordination ~~takes~~ place at the early exchange of manuscripts, after which the manuscript ^{would be} sent to OBG for editing and review. After the conference and clean up, it would go ~~directly~~ to the Printer. ^{unenthusiastic} Based on the ~~performance of various~~ The, scholars and interest, ~~and~~ ~~disloyal~~ displayed by various NIS Committee members over the past year indicate

to me that Xerox review is not that sacred.

To: JM

From: RW, CH/NISD/W

Subject: [REDACTED] Memo on the NIS

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1. Reading between the lines of John's memo and recalling many conversations we have had, it seems apparent that the main thrust of his concern is not interagency coordination as such, or priority vs. nonpriority countries, or depth of coverage. What, ^{I think} he is after is the production of a basic intelligence product that involves a minimum of OCI's time and can be produced quickly.

2. As for the memo itself, it contains several inconsistencies, ~~and also reflects~~ Moreover, in view of what ^{NISD} we hear about the thoughts of the DCI, ~~John's~~ ~~memo~~ John's few leaves seem to be different than ours. I have had the benefit of reading CHC's memo on the subject and will most ^{generally} repeat his observations, with which I agree.